

## CEP Magazine – February 2019 To whom do I owe responsibility?

---

By Jennifer Kennedy

Jennifer Kennedy ([jenniferkennedy@barberinstitute.org](mailto:jenniferkennedy@barberinstitute.org)) is Vice President, Governance, Risk Management & Compliance at Barber National Institute in Erie, Pennsylvania, USA.

- [linkedin.com/in/jennifer-kennedy-b8671057/](https://www.linkedin.com/in/jennifer-kennedy-b8671057/)

As I look to set the 2019 tone and focus for my compliance team, I've done some Googling about the responsibilities of a compliance officer. Personally, I've always felt that my responsibility is, first and foremost, to the organization. After that, responsibility turns to the board of directors. I have never believed that my responsibility as compliance officer should be focused on any one person or program. I wanted to see if the web reflected those beliefs.

This document is only available to members. Please log in or become a member.

[Become a Member Login](#)